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**Exam** : **SAFe-POPM-JPN**

**Title** : SAFe Product  
Owner/Product Manager  
POPM (6.0) (SAFe-  
POPM日本語版)

**Vendor** : Scrum

**Version** : DEMO

### QUESTION NO: 1

複雑なクリティカルパス上の課題を管理するための戦略の一つは何ですか？

- A. 同じ反復依存関係を排除するためのシーケンス作業
- B. 他のチームに作業を分配する
- C. チーム間で作業を調整するか、フィーチャーとストーリーを分割します。
- D. 予測されたキャパシティに基づいてチーム間で作業を割り当てる

**Answer:** C

### QUESTION NO: 2

容量割り当ての利点は何ですか？

- A. 効果的な時間追跡を可能にします
- B. 異なるタイプのバックログ項目が互いに比較されるのを防ぎます
- C. 開発者とテスターをイニシアチブに割り当てる
- D.

D.

ポートフォリオ内のすべてのバリューストリームに適切な資金が供給されていることを保証する

**Answer:** B

Explanation:

Capacity allocation is an allocation of work by work item type for an upcoming planning period<sup>1</sup>. It helps the Agile Teams to balance their investments across different types of backlog items, such as new features, enablers, defects, and technical debt<sup>2</sup>. One benefit of capacity allocation is that it prevents different types of backlog items from being compared against each other based on their relative value or priority, which can be misleading or subjective<sup>3</sup>. Instead, capacity allocation allows the teams to focus on delivering value and quality in each work item type, without compromising the other<sup>2</sup>.

References:

- \* Capacity Allocation - Scaled Agile Framework
- \* Team Backlog - Scaled Agile Framework
- \* How Does SAFe Handle Capacity Planning and Resource Management? - Value Glide

### QUESTION NO: 3

SAFeにおけるPIプランニングの主な目的を最もよく要約しているのは、次のうちどれですか？

- A. 各チームの能力に基づいてユーザーストーリーを割り当てる
- B. 次回のPIの詳細なアーキテクチャを定義する
- C. アジャイルリリーストレインのすべての参加者を共通のミッションと目標に合わせる
- D. チームがバックログを確定できるようにする

**Answer:** C

Explanation:

The SAFe POPM workbook defines PI Planning as "a cadence-based event that serves as the heartbeat of the ART," aligning all teams on the ART to a shared mission and Vision . This makes the primary purpose of PI Planning alignment across ART participants around a common direction and goal.

#### QUESTION NO: 4

カンバンボードは何を示していますか？

- A. ボード上の各アイテムの遅延コスト
- B. チームの進行中の作業 (WIP) が多すぎる場合
- C. チームの作業の蓄積された価値
- D. イテレーションで完了した作業のバーンダウンチャート

**Answer:** B

Explanation:

A Kanban board is a visual tool that helps teams manage the flow of work from start to finish. It shows the steps of the team's workflow, the work items in each step, and the work-in-process (WIP) limits for each step<sup>1</sup>. A Kanban board demonstrates where a team has too much work-in-process (WIP), which is the number of work items that are being worked on at any given time. Having too much WIP can cause delays, bottlenecks, and waste in the value stream<sup>2</sup>. By using a Kanban board, teams can identify and resolve the sources of excessive WIP, and optimize their flow and throughput<sup>3</sup>.

References:

- \* SAFe Team Kanban - Scaled Agile Framework
- \* Applying Kanban in SAFe - Scaled Agile Framework
- \* What is a Kanban Board, and How Do You Use It? - How-To Geek

#### QUESTION NO: 5

検査と適応の議題には何が含まれていますか？

- A. ART バックログの改善
- B. システムデモ
- C. 定量的および定性的な測定
- D. 経営レビューと信任投票

**Answer:** C

Explanation:

The Inspect and Adapt (I and A) agenda in the Scaled Agile Framework (SAFe) is a significant event at the end of each Program Increment (PI), focusing on continuous improvement and adjustment in Agile processes.

It comprises three main parts:

1. PI System Demo: This is the first part of the I and A event, intended to showcase all the features developed by the Agile Release Train (ART) over the course of the PI. It typically includes a broader audience and is more formal than regular system demos. Business Owners collaborate with each Agile team to score the actual business value achieved for their Team PI Objectives.
2. Quantitative and Qualitative Measurement: This part involves the collective review of quantitative and qualitative metrics agreed upon by the teams. This review is aimed at discussing data and trends to measure the team 's performance. Important metrics like the program predictability measure are also analyzed, with each team 's planned vs. actual business value contributing to this measure.
3. Retrospective and Problem-Solving Workshop: This structured session allows teams to reflect on their performance, identify areas of improvement, and create action plans. It

includes identifying improvements, conducting root cause analysis using tools like the "5 Whys" or fishbone diagrams, brainstorming solutions, prioritizing actions, and creating detailed action plans for implementation.

The I and A event promotes continuous improvement, enhanced agility, increased transparency, higher quality outcomes, better decision-making, improved employee engagement, and alignment with organizational goals.

It's essential for both Agile Release Trains and Solution Trains to effectively inspect and adapt their processes for optimal performance and continuous improvement.

References:

\* Scaled Agile Framework: Inspect and Adapt.

\* Deed Project Manager: SAFe Inspect and Adapt: Supercharge Agile Excellence.

### QUESTION NO: 6

PO Sync の主な目的は何ですか？

- A. PIの進捗状況进行评估し、必要に応じて範囲と優先順位を調整する
- B. PI目標を構築し、整合性を改善する
- C. コーチシーク参加者とPIのステータスを一致させる
- D. バックログの改善を実施する

**Answer: A**

Explanation:

The primary purpose of PO Sync is to assess progress of the Program Increment (PI) and adjust scope and priority as needed<sup>12</sup>. PO Sync is a regular event that involves the Product Owners from all the Agile teams in an Agile Release Train (ART)<sup>12</sup>. In PO Sync, they share the status of their work, identify dependencies, risks, and impediments, and align on the product vision and roadmap<sup>12</sup>. PO Sync helps to ensure that the ART delivers value to the customers and meets the PI objectives<sup>12</sup>.

Some additional information that might be helpful for you are:

\* The other options (B, C, and D) are not the primary purpose of PO Sync, but rather purposes of other events or activities.

\* Building PI Objectives and improving alignment is the purpose of PI Planning, which is a two-day event that occurs at the beginning of each PI<sup>3</sup>. In PI Planning, all the members of the ART collaborate to define, prioritize, and plan the work for the next PI<sup>3</sup>.

\* Aligning with Coach Sync participants on the status of the PI is the purpose of Scrum of Scrums (SoS), which is a regular event that involves the Scrum Masters from all the Agile teams in an ART<sup>4</sup>. In SoS, they coordinate and synchronize the work of the teams, resolve cross-team impediments, and report the progress and risks to the RTE<sup>4</sup>.

\* Conducting backlog refinement is an activity that occurs throughout the PI, where the Product Owner and the Development team review and update the Team Backlog to prepare for the upcoming Iterations. Backlog refinement helps to ensure that the work items are clear, feasible, and valuable